

From: Ronald Walters
To: Douglas Baker
Date: 8/18/2013 11:29 AM
Subject: my hours to date

Doug –

I looked at my time sheets on the way back and see we are already approaching the 260 hour starter budget we ended up going with. June – 57, July 135, August to date – 63.5, for a total of 255.5. We had thought from the outset that my time would be more loaded into the front-end so in a way this is not unexpected, but we've also added quite a bit to the scope as we've gotten into this. (FYI, the original "Launch Plan with Hours Estimate which I gave you in Moscow was for 300 hours which took us through the Task Forces, initial BoT session, and into launching some kind of student & faculty "forum." All things considered, I think we are amazingly on track with that).

[REDACTED]

As you'll recall, the initial budget we had decided on prior to [REDACTED] concerns was 400.

[REDACTED]

Ron